

## APPENDIX 4 – FUTURE WORK PLAN

### Provisional workplan

The provisional workplan set out below reflects the tasks, processes, timing and role allocation outlined in the provisions of this Agreement. The workplan will be developed by Senior Officials.

Task	Process for resolution	Timing	By whom (indicative)
<b>Public hospitals and LHNs</b>			
Establish LHNs	Establish LHNs as separate legal entities under state or territory legislation. A4	Commence 2010-11	State governments
Determine the size and location of LHNs	The final number and boundaries of LHNs will be resolved, consistent with PHCO boundaries where appropriate. A6-A7	By 31 December 2010	Bilaterally between State Health Ministers and the Commonwealth Health Minister
Establish Funding Authority in each State	Agree detailed implementation arrangements regarding the establishment of joint intergovernmental authorities in each State. A8		COAG
Governing Council composition review	Review of the alignment between the actual composition of Governing Councils and the appointment criteria set out in provision A10(b). A12		COAG, based on advice commissioned by NPA
Define and determine performance management systems for LHNs	Define guidelines and determine a process for assessing different levels of performance, and outline roles and responsibilities of jurisdictions in response to persistent, unaddressed poor performance. A14		Health Ministers
ACT/NT arrangements	Territories to enter parallel LHN arrangements with the Commonwealth. A16		ACT/NT bilateral negotiations with the Commonwealth
Determine payment process to LHNs	Determine detail of payment process, including payment frequency, reconciliation process and data provision process. A21		COAG

<b>Task</b>	<b>Process for resolution</b>	<b>Timing</b>	<b>By whom (indicative)</b>
<b>Primary health care and PHCOs</b>			
Determine scope of additional GP and primary health care services to be transferred to the Commonwealth. Determine arrangements for the transfer of agreed GP and primary health care services to the Commonwealth.	Undertake further work to determine whether the service types outlined in provisions B34 should be included for transfer to the Commonwealth.	Report to COAG in December 2010	Senior Officials Consultation with local government on transition arrangements
Determine arrangements for the transfer of agreed GP and primary health care services to the Commonwealth.	States to provide data on the current level of funding and service delivery arrangements for each of the services identified for transfer to the Commonwealth. B37(e) The Commonwealth and the States to agree on a transition plan for the transfer of services. B37	Report to COAG in December 2010	Senior Officials Consultation with local government on transition arrangements
Transfer of funding and policy responsibility for primary mental health care services	Undertake further work to determine the definition and timeframe for transfer of primary mental health care services. B37(c)		Tasmania
Patient Assistance Transport Schemes	Further work, with a view to higher and more consistent national standards. B35		The Commonwealth and the States
Arrangements for the HAAC program within Victoria	Agree National Partnership consistent with the IGA FFR, as outlined in Appendix 2.	To govern arrangements from 1 July 2011.	The Commonwealth and Victoria
Establishment of PHCO boundaries	The final number and boundaries of PHCOs will be resolved, consistent with LHN boundaries where appropriate. B24	31 December 2010	Bilaterally between State Health Ministers and the Commonwealth Health Minister
PHCO governance and performance management approach	Develop appropriate governance arrangements and a performance management framework for PHCOs, consistent where appropriate with the performance framework for LHNS. B20-B21		The Commonwealth, in consultation with States

Task	Process for resolution	Timing	By whom (indicative)
Financing			
\$15.6 billion top-up payment commitment	Develop mechanism and timing. C3	In 2010-11	Treasurers for COAG agreement
Establish National Funding Authority	Establish as an independent statutory authority. C4	1 July 2011	The Commonwealth
Resolve implementation issues for GST dedication	Determine: <ul style="list-style-type: none"> <li>• the method for allocating state expenditures to agreed definitions for hospital and GP and primary health care services;</li> <li>• reflecting the transition of the Healthcare SPP to an equal per capita payment in 2014-15;</li> <li>• whether indexation of dedicated GST should apply to actual amounts per capita; and</li> <li>• the treatment of capital in determining dedicated GST. C5</li> </ul>		HoTs to advise Treasurers
Determine CGC treatment of Commonwealth top-up and GP and primary health care payments	Determine CGC treatment of relevant payments. C9-C10		HoTs to advise Treasurers
Mechanism to ensure expenditure level during transition	Further develop mechanisms to ensure that appropriate levels of health expenditure are maintained until the end of 2013-14. C12		Treasurers
User cost of capital approach to capital funding	Undertake work to develop in more detail: <ul style="list-style-type: none"> <li>• the framework and practical mechanisms for incorporating the user cost of capital into ABF;</li> <li>• the transitional arrangements to this payment mechanism; and</li> <li>• the detailed responsibilities of the HPPA with respect to capital. C15</li> </ul>		Treasurers work through Heads of Treasury (supported by an expert reference group), to provide advice to COAG
Detailed costings and GST dedication	Report back to COAG on: <ul style="list-style-type: none"> <li>• alignment of jurisdictional budget data and program specification; and</li> <li>• systems specification and development.</li> </ul>	Treasurers report back to COAG out of session by 1 July 2010, for	COAG to agree Treasurers' report, with issues pursued through Heads of Treasuries in the first instance, with advice to feed into

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Amendment of IGA FFR	Outline a detailed work program and making further recommendations to ensure that the necessary data work is completed for further consideration by COAG. C16	consideration at December 2010 COAG meeting	Senior Officials implementation arrangements
	Amend to reflect the arrangements outlined in this Agreement, and in particular to provide for the dedication of a proportion of GST to health care.	ASAP (out of session)	COAG and the Commonwealth
	Amend the Federal Financial Relations Act 2009 to reflect changes to the IGA FFR. C17		
Treatment of transitional and consequential matters	The Commonwealth and States will agree on approach to the treatment of these matters. C18		The Commonwealth and the States
Treatment of private patients in public hospitals	Clarify and resolve the funding implications, and resolve any necessary consequences. C19	During 2010-11, for any changes to be implemented with the relevant reforms on 1 July 2011.	The Commonwealth and the States
Cross-border service delivery	Clarify and resolve the funding implications, and resolve any necessary consequences. C20	During 2010-11, for any changes to be implemented with the relevant reforms on 1 July 2011.	The Commonwealth and the States

Task	Process for resolution	Timing	By whom (indicative)
<b>National governance (IHPA)</b>			
IHPA final terms of reference	Develop final terms of reference. E6		COAG through Senior Officials, subject to consultation with Health Ministers and Heads of Treasuries
Establish IHPA	Pass legislation establishing the IHPA, in line with the functions and responsibilities outlined in Schedule E, and the final terms of reference agreed by COAG. E4	To be established from 1 July 2011	Commonwealth Government
ABF transition	Develop transition process from state specific to national efficient price, as outlined in Appendix 2. E10		The IHPA to provide advice to COAG
Block funding calculation methodology	Advice on definition and typology of public hospitals eligible for: <ul style="list-style-type: none"> <li>• block funding only;</li> <li>• mixed ABF and block funding; and</li> <li>• ABF only.</li> </ul> Develop a block-funding calculation model. E12		The IHPA to provide advice to COAG for decision. The IHPA to develop a block funding calculation model for agreement by COAG.
ABF for outpatient services	Assess and classify outpatient services, to distinguish between those services that are acute care related and those that are better characterised as primary health care. E13		The IHPA to provide advice to COAG for decision
Binding IHPA determinations on cost-shifting	Develop and agree further details, including mechanisms to enforce the binding nature of the determinations. E17	2010-11	COAG
<b>Performance and accountability framework and national governance (performance monitoring)</b>			
Establish NPA	Establish as an independent Commonwealth statutory authority. E23	1 July 2011	The Commonwealth
Expanded ACSQHC role to develop national clinical safety and quality standards	Reach detailed agreement on scope and financial implications. E29		Health Ministers
Develop structure and approach to Performance Reports	Hospital Performance Reports and Healthy Communities Reports on the performance of every LHN, the hospitals within it, every private hospital and every PHCO. D3		COAG

Task	Process for resolution	Timing	By whom (indicative)
Develop service and financial performance standards	Drawing on NHA performance indicators where possible. D3		COAG
Develop clinical standards	ACSQHC to develop clinical standards. D3		ACHQSC
Set new National Standards	Selected national standards will be set in areas such emergency departments and elective surgery. D4		COAG
AIHW website	Make publicly available hospital-level data on performance. D9		AIHW. Health Ministers to agree data to be published.