

Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 10:57 AM
To: Brendan Speirs
Cc: Laura Kanaris
Subject: Estimates 2020: Draft Briefing Index - for review and feedback
Attachments: [REDACTED].pdf

Hi Brendan

The 2020 Estimates committee hearings have been scheduled earlier than usual – from **9 to 18 June 2020**. At this stage, the date and time for the Minister for Health and Minister for Ambulance Services' hearing is not known.

As in previous years, the Office of the Director-General, Department of Health, is leading the preparations to support the Minister, the Director-General and senior executives across the Health portfolio at this year's hearing.

The 2020 Estimates Team is:

- Mary Weaver, Director - Estimates,
- Laura Kanaris, Manager, Estimates; and
- a Briefings and Liaison Officer (TBA).

2020 Draft Briefing Index

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It would be appreciated if you could please provide your feedback back to the Estimates Team by **COB Tuesday 4 February 2020**. We will then seek Jasmina's approval of all nominated ODG-led briefing topics.

Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone [REDACTED]

Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

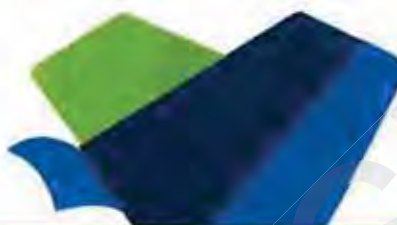
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Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:13 AM
To: StatutoryAgencies
Cc: Tammy Sovenyhazi; Laura Kanaris
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi OHSA Team

The 2020 Estimates committee hearings have been scheduled earlier than usual – from **9 to 18 June 2020**. At this stage, the date and time for the Minister for Health and Minister for Ambulance Services' hearing is not known.

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Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:15 AM
To: DESU
Cc: Jess M Byrne; Laura Kanaris
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi ESU Team

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We have undertaken a review of the briefing index for 2020 and have identified the following brief to be authored by Ethical Standards Unit:

It would be greatly appreciated if you could please advise whether there are any other topics to be led by Ethical Standards Unit which should be included in the 2020 estimates briefing pack by **COB Tuesday 4 February 2020**. We will then seek Jasmina's approval of all nominated ODG-led briefing topics.

Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

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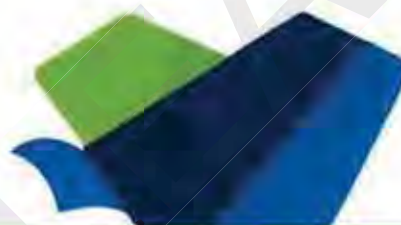
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Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:17 AM
To: HIRO_Corro
Cc: Karen Thompson; Laura Kanaris
Subject: Estimates 2020; Draft Briefing Index - for review and feedback

Hi HIRO team

The 2020 Estimates committee hearings have been scheduled earlier than usual – from **9 to 18 June 2020**. At this stage, the date and time for the Minister for Health and Minister for Ambulance Services' hearing is not known.

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- Laura Kanaris, Manager, Estimates; and
- a Briefings and Liaison Officer (TBA).

2020 Draft Briefing Index

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Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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RTI RELEASE

Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:20 AM
To: CLLO
Cc: Loretta Carr
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Good morning CLLO Team

The 2020 Estimates committee hearings have been scheduled earlier than usual – from **9 to 18 June 2020**. At this stage, the date and time for the Minister for Health and Minister for Ambulance Services' hearing is not known.

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Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
 Director, Estimates

Telephone: [REDACTED]
 Mobile: [REDACTED]
 Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
 Email: mary.weaver@health.qld.gov.au

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RTI RELEASE

Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:36 AM
To: Tammy Sovenyhazi
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Thanks, Tammy, for coming back so quickly and for your nice welcome.

Regards

Mary

From: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:20 AM
To: Estimates <Estimates@health.qld.gov.au>; Laura Wright <laura.wright@hw.qld.gov.au>
Cc: StatutoryAgencies <StatutoryAgencies@health.qld.gov.au>; Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Leah Farrell <Leah.Farrell@health.qld.gov.au>; Mark Zgrajewski <Mark.Zgrajewski@health.qld.gov.au>; Nicole Hunter <Nicole.Hunter@health.qld.gov.au>; Tim Lyons <Timothy.Lyons@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Good morning Mary,

Many thanks for your email, and once again, welcome to the Qld Health team and more particularly team ODG, it's great to have you on board.

Many thanks.

Regards,

Tammy Sovenyhazi

Director, Office of Health Statutory Agencies

Phone: [REDACTED] Mobile: [REDACTED]
Address: Lvl 13, 33 Charlotte St, Brisbane QLD 4000
Email: tammy.sovenyhazi@health.qld.gov.au

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Sent: Wednesday, 29 January 2020 11:13 AM
To: StatutoryAgencies <StatutoryAgencies@health.qld.gov.au>
Cc: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi OHSa Team

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Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

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Email: mary.weaver@health.qld.gov.au

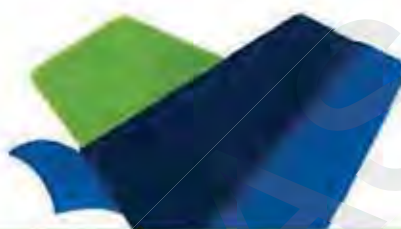
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Estimates

From: Estimates
Sent: Wednesday, 29 January 2020 11:36 AM
To: Brendan Speirs
Cc: Laura Kanaris; Keith Rooney
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Will do, Brendan.

From: Brendan Speirs <Brendan.Speirs@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:01 AM
To: Estimates <Estimates@health.qld.gov.au>
Cc: Laura Kanaris <Laura.Kanaris@health.qld.gov.au>; Keith Rooney <Keith.Rooney@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary

Yes—we're happy to lead this one for ODG. Let me know once you have the go ahead from Jasmina and we'll make a start.

Cheers
 Brendan

Brendan Speirs
 A/Director, Governance and Engagement
 Office of the Director-General
 (07) [REDACTED]

From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 10:57 AM
To: Brendan Speirs <Brendan.Speirs@health.qld.gov.au>
Cc: Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
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Estimates

From: Estimates
Sent: Friday, 31 January 2020 5:27 PM
To: Jess M Byrne
Subject: RE: Estimates 2020: Draft Briefing Index – for review and feedback

Thanks Jess. That's usually the case. We'll get in touch base if there are any requests for specific matters as the process goes on.

Hope you have a good weekend. 😊

Thanks
 Laura

From: Jess M Byrne <Jess.Byrne@health.qld.gov.au>
Sent: Thursday, 30 January 2020 4:47 PM
To: Estimates <Estimates@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary

Thanks for providing this information.

Cheers
 Jess

Jess Byrne
 A/Director

Phone: (07) [REDACTED]
 Mobile: [REDACTED]
 Address: Level 2, 33 Charlotte Street, Brisbane, QLD 4000
 Email: jess.byrne@health.qld.gov.au

Queensland Health
 Ethical Standards Unit, Office of the Director General



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From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:15 AM
To: DESU <DESU@health.qld.gov.au>
Cc: Jess M Byrne <Jess.Byrne@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi ESU Team

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Regards

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Mary Weaver
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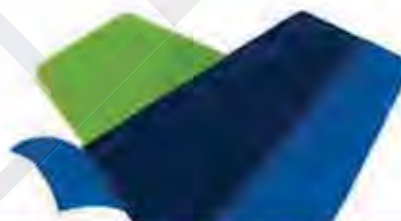
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Estimates

From: Estimates
Sent: Friday, 31 January 2020 1:37 PM
To: Dawn Schofield; RapidResults
Cc: Laura Kanaris
Subject: Re: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Dawn

Thanks for getting back to me so quickly.

We will make that change to the name and yes, if they are set up, they may like to write their own briefs but I will check back with you when we are at the stage of requesting the briefs to see where we are up to.

Regards

Mary

Regards

Mary

Mary Weaver
Director, Estimates

From: Dawn Schofield <Dawn.Schofield@health.qld.gov.au>
Sent: Friday, January 31, 2020 1:28:50 PM
To: Estimates <Estimates@health.qld.gov.au>; RapidResults <RapidResults@health.qld.gov.au>
Cc: Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary,

Thanks for your email.

I think this looks absolutely fine. There's nothing else at this point that jumps to mind.

Only note is that the Office of Rural Health has been renamed to the Office of Rural and Remote Health, and depending on how recruitment to that office progresses, they may be able to write their own brief or it would be joint ORRH and ODG TT, but leave it with us for the time being!

Kind Regards
Dawn

Dawn Schofield
Senior Director, Transformation Team
Office of the Director-General
Phone: [REDACTED]
Mobile: [REDACTED]
Email: dawn.schofield@health.qld.gov.au

From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:03 AM
To: RapidResults <RapidResults@health.qld.gov.au>
Cc: Dawn Schofield <Dawn.Schofield@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Transformation Team

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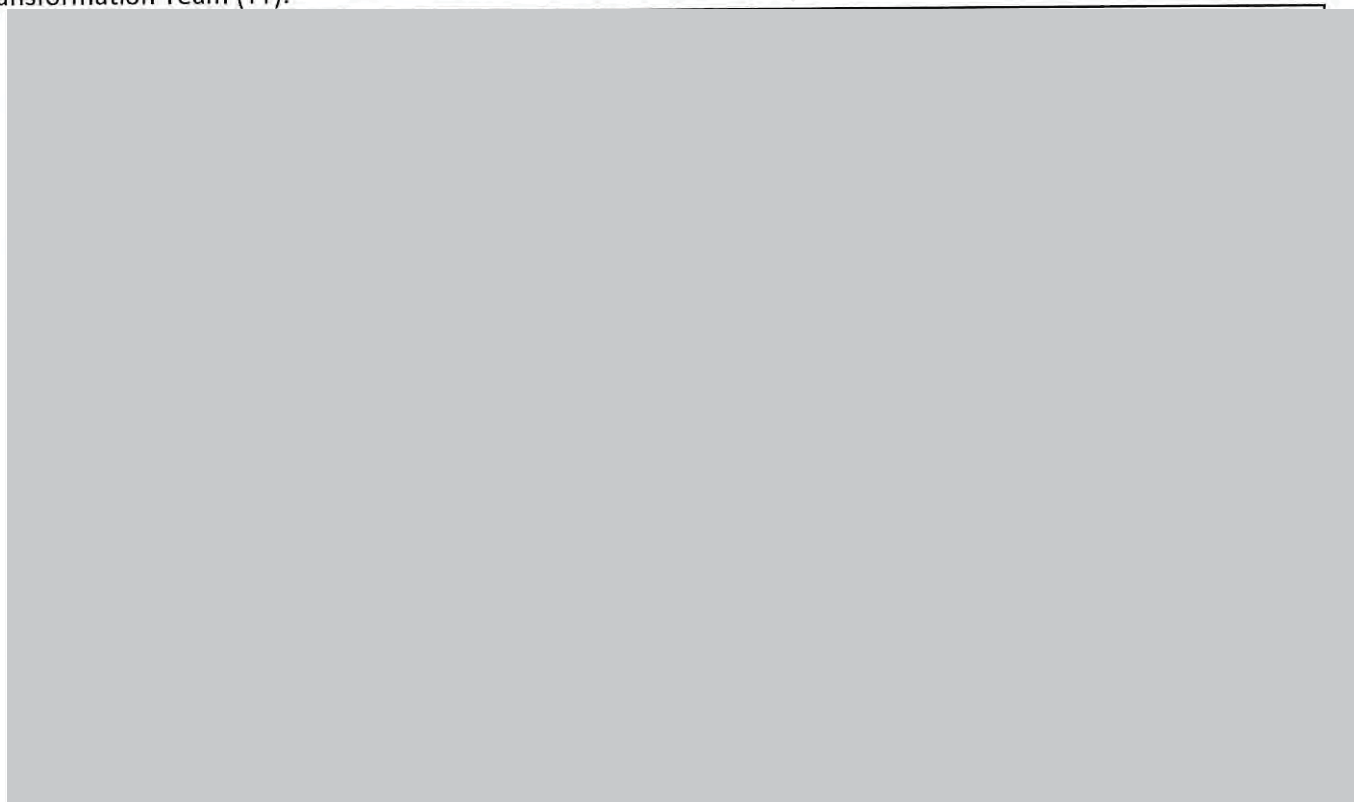
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We have undertaken a review of the briefing index for 2020 and have identified the following brief to be authored by Transformation Team (TT):



In addition, there is one brief which has been allocated to HPSP to lead, with collaboration with ODG (TT):



It would be greatly appreciated if you could please advise whether there are any other topics relevant to the Transformation Team which should be included in the 2020 estimates briefing pack by **COB Tuesday 4 February 2020**. We will then seek Jasmina's approval of all nominated ODG-led briefing topics.

Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

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Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

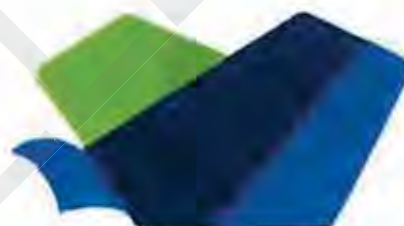
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Mary Weaver

From: Mary Weaver
Sent: Monday, 10 February 2020 2:58 PM
To: Renaie Tesch; Tammy Sovenyhazi; Laura Kanaris
Subject: RE: Estimates 2020: Draft Briefing Index – for review and feedback

Hi Renaie

I think it would be unlikely to get raised, given it will occur post Estimates.

Tammy, in terms of validating briefs, it will only be ones about [REDACTED] We would need that brief checked mid-April. I will advise if any of the other statutory agencies want to include anything on their board appointments but it's unlikely.

Regards

Mary

From: Renaie Tesch <Renaie.Tesch@health.qld.gov.au>
Sent: Monday, 10 February 2020 1:56 PM
To: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Mary Weaver <Mary.Weaver@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Yes I don't think it's necessary but I'll leave that to the Estimates experts.

Mary/Laura – do you think this would be raised? I'm sure so late it likely wouldn't be and I know as it gets closer we prefer to reduce the volume of briefs where available. This is probably one we could avoid given the timings.

Ren

Renaie Tesch
 A/Senior Director
 Office of the Director-General

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 Email: renaie.tesch@health.qld.gov.au

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From: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>
Sent: Saturday, 8 February 2020 3:20 PM
To: Mary Weaver <Mary.Weaver@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Cc: Renaie Tesch <Renaie.Tesch@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary,

Thanks very much for your return advice. It would be great if you could advise when the validation of those briefs would be required (tentative dates) so I can build it into our program of work so we can ensure we have sufficient resourcing allocated at those times to meet your deadlines.

[REDACTED] so
 most likely not worthy of a brief, given the timing. Ren – do you have any specific thoughts on this?

Many thanks again.

Regards,

Tammy Sovenyhazi

Director, Office of Health Statutory Agencies

Phone: [REDACTED] Mobile: [REDACTED]
 Address: Lvl 13, 33 Charlotte St, Brisbane QLD 4000
 Email: tammy.sovenyhazi@health.qld.gov.au

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From: Mary Weaver <Mary.Weaver@health.qld.gov.au>
Sent: Thursday, 6 February 2020 10:38 AM
To: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Cc: Renaie Tesch <Renaie.Tesch@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Tammy

No problem at all.

In terms of the [REDACTED]
[REDACTED]
[REDACTED] as to

whether there is a need for a brief on this. I would take your advice on this.

In terms of HWQ, Transformation Team are not doing a brief on this but I had a long talk with Mark Tuohy who is at HWQ at the moment and he said he can prepare any briefs on HWQ. I am more than happy for you and your team to validate these. The validation of briefs occurs later in the process, round mid to late April, but I will get a list of the briefs that you may need to validate and send through soon so you are prepared.

Thanks.

Regards

Mary

From: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>

Sent: Thursday, 6 February 2020 8:56 AM

To: Mary Weaver <Mary.Weaver@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>

Cc: Renaie Tesch <Renaie.Tesch@health.qld.gov.au>; Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>

Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary,

My apologies for the delay in getting back to you, on further reflection the following additional items might be of interest:

- [REDACTED]
- [REDACTED]

Also historically OHSa has also been asked to validate briefs prepared by other areas/agencies, including Health Ombudsman and Qld Mental Health Commission – it may be that HWQ has already been asked to prepare a brief so would be good to know what briefs stat agencies have been requested to prepare that OHSa may be required to validate so we don't double up.

I'm happy to chat through any of these items, if need be and definitely happy to be guided by Ren's views as well.

Many thanks.

Regards,

Tammy Sovenyhazi

Director, Office of Health Statutory Agencies

Phone: [REDACTED] Mobile: [REDACTED]

Address: Lvl 13, 33 Charlotte St, Brisbane QLD 4000

Email: tammy.sovenyhazi@health.qld.gov.au

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From: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:20 AM
To: Estimates <Estimates@health.qld.gov.au>; Laura Wright <laura.wright@hw.qld.gov.au>
Cc: StatutoryAgencies <StatutoryAgencies@health.qld.gov.au>; Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Leah Farrell <Leah.Farrell@health.qld.gov.au>; Mark Zgrajewski <Mark.Zgrajewski@health.qld.gov.au>; Nicole Hunter <Nicole.Hunter@health.qld.gov.au>; Tim Lyons <Timothy.Lyons@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Good morning Mary,

Many thanks for your email, and once again, welcome to the Qld Health team and more particularly team ODG, it's great to have you on board.

In terms of other potential Estimates briefs, I will discuss with my management team and come back to you by your requested deadline next week.

Many thanks.

Regards,

Tammy Sovenyhazi

Director, Office of Health Statutory Agencies

Phone: [REDACTED] Mobile: [REDACTED]
 Address: Lvl 13, 33 Charlotte St, Brisbane QLD 4000
 Email: tammy.sovenyhazi@health.qld.gov.au

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From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:13 AM
To: StatutoryAgencies <StatutoryAgencies@health.qld.gov.au>
Cc: Tammy Sovenyhazi <Tammy.Sovenyhazi@health.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi OHS Team

The 2020 Estimates committee hearings have been scheduled earlier than usual – from **9 to 18 June 2020**. At this stage, the date and time for the Minister for Health and Minister for Ambulance Services' hearing is not known.

As in previous years, the Office of the Director-General, Department of Health, is leading the preparations to support the Minister, the Director-General and senior executives across the Health portfolio at this year's hearing.

The 2020 Estimates Team is:

- Mary Weaver, Director, Estimates,
- Laura Kanaris, Manager, Estimates; and
- a Briefings and Liaison Officer (TBA).

2020 Draft Briefing Index

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020).

It would be appreciated if you could please provide your feedback back to the Estimates Team by **COB Tuesday 4 February 2020**. We will then seek Jasmina's approval of all nominated ODG-led briefing topics.

Please don't hesitate to contact Laura or me if you have any questions or wish to discuss further.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

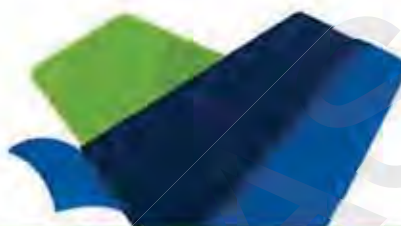
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Estimates

From: Estimates
Sent: Tuesday, 28 January 2020 4:12 PM
To: Sean Conway
Cc: Amy Cook; CSD-Estimates
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Sean

Thanks for that feedback.

[REDACTED]

In terms of the other two, apologies yes, the dates should be changed to the next financial year. We reviewed an Excel spreadsheet of over 300+ briefs in a couple of days so obviously missed some things.

Good to have fresh eyes on the lists!

Regards

Mary

From: Sean Conway <Sean.Conway@health.qld.gov.au>
Sent: Tuesday, 28 January 2020 3:12 PM
To: Estimates <Estimates@health.qld.gov.au>
Cc: Amy Cook <Amy.Cook@health.qld.gov.au>; CSD-Estimates <CSD-Estimates@health.qld.gov.au>
Subject: Re: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Team

Just wanting to confirm the following 2019 CSD briefs have been removed by ODG/Mins Office from the list you sent.

[REDACTED]

Also [REDACTED] Is [REDACTED] correct?

And the following briefs should have a name change?

[REDACTED]

Please let me and I will then circulate to our Branches.

Thanks

Sean

From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:41 PM
To: CSD-Estimates <CSD-Estimates@health.qld.gov.au>
Cc: Sean Conway <Sean.Conway@health.qld.gov.au>; Amy Cook <Amy.Cook@health.qld.gov.au>
Subject: Estimates 2020; Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your division. Laura Kanaris and I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback. **Attached** is the draft list of briefs that have been assigned to Corporate Services Division as the lead author or as a collaborator.

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020). In the briefing index you will note that, as per last year's briefing process, some topics have been identified as being authored in briefing Round 1 or briefing Round 2 (column G). If a brief has been identified as being authored in Round 2, it is proposed that the brief will not be required to be submitted to the Estimates Team in Round 1. Briefs nominated to be authored in Round 2 generally have a strong focus on budget initiatives or performance.

It would be greatly appreciated if you could please review the briefing index for your division and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief, briefing round etc;
- any briefs that should be removed – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the spreadsheet when proposing a new topic.

Guidance around each of the columns in the briefing index is also provided for your information (Attachment 2).

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Deputy Director-General, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]

Mobile: [REDACTED]

Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000

Email: mary.weaver@health.qld.gov.au

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Estimates

From: Estimates
Sent: Thursday, 30 January 2020 9:03 AM
To: Siobhan Barry; Donna Hancock
Cc: Laura Kanaris
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Great, thanks for that advice, Siobhan.

Regards

Mary

From: Siobhan Barry <Siobhan.Barry@qimrberghofer.edu.au>
Sent: Wednesday, 29 January 2020 4:37 PM
To: Estimates <Estimates@health.qld.gov.au>; Donna Hancock <Donna.Hancock@qimrberghofer.edu.au>
Cc: Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Good afternoon Mary,

We do not propose any changes to our list of briefs this year. We propose to submit an Overview brief.

Kind regards,

Siobhan.

Siobhan Barry | Media, Government and Community Relations Manager
QIMR Berghofer Medical Research Institute

t +61 7 [REDACTED] | m +61 [REDACTED] | ext. 3919
 e Siobhan.Barry@qimrberghofer.edu.au | qimrberghofer.edu.au
 300 Herston Road, Herston QLD 4006
 Locked Bag 2000 Royal Brisbane Hospital, QLD 4029



QIMR Berghofer
 Medical Research Institute

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From: Estimates <Estimates@health.qld.gov.au>
Sent: 29 January, 2020 11:29 AM
To: Donna Hancock <Donna.Hancock@qimrberghofer.edu.au>; Siobhan Barry <Siobhan.Barry@qimrberghofer.edu.au>
Cc: Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Donna and Siobhan

Thank you again for your nomination as the estimates key contact for your statutory authority. I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020).

Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback.

The following has been assigned to Queensland Institute of Medical Research as the lead author:

It would be greatly appreciated if you could please review the briefing index and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief, etc;
- if the brief should be removed – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the above table when proposing a new topic.

Please don't hesitate to make amendments or additions when undertaking this review. Please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Chief Executive, by **COB Thursday 6 February 2020**.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Thank you.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]

Mobile [REDACTED]

Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000

Email: mary.weaver@health.qld.gov.au

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Estimates

From: Estimates
Sent: Monday, 3 February 2020 2:43 PM
To: Executive
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Halie

Thanks for that and I can see that, [REDACTED], your Ombudsman would like to have some advice to hand on this topic. We will add that one to your list.

And thank you for the notification of the second contact. We have added Elizabeth's details to our contact list.

Regards

Mary

From: Executive <executive@oho.qld.gov.au>
Sent: Monday, 3 February 2020 2:11 PM
To: Estimates <Estimates@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Estimates,

I can now advise that Elizabeth Foulger, Director Office of the Health Ombudsman (elizabeth.foulger@oho.qld.gov.au) will be the second key contact for OHO.

Regarding the draft briefing index, the proposed briefs are all supported by the Health Ombudsman. [REDACTED]

[REDACTED] an additional brief is suggested:

- [REDACTED]

It's expected this brief would reflect [REDACTED]

Kind regards,

Halie Geissmann
 Executive Officer

T: (07) [REDACTED]
 E: executive@oho.qld.gov.au
 W: www.oho.qld.gov.au

Level 12, 400 George Street | PO Box 13281, George Street | Brisbane Qld 4003



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From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 11:58 AM
To: Executive <executive@oho.qld.gov.au>
Cc: Halie Geissmann <Halie.Geissmann@oho.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your statutory authority. Laura Kanaris and I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020).

Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback. The below represents a draft list of briefs that have been assigned to the Office of the Health Ombudsman as the lead author:

It would be greatly appreciated if you could please review the briefing index for your division and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief etc;
- any briefs that should be removed – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the spreadsheet when proposing a new topic.

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Chief Executive, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

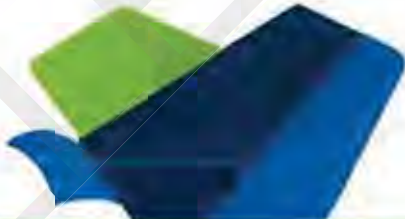
Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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RTI RELEASE

Estimates

From: Estimates
Sent: Tuesday, 4 February 2020 12:37 PM
To: HPSP-Governance
Cc: Laura Kanaris
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Thanks, Sandy.

From: HPSP-Governance <HPSP-Governance@health.qld.gov.au>
Sent: Tuesday, 4 February 2020 12:23 PM
To: Estimates <Estimates@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Ladies,

Please find attached our feedback on the attached draft index. This has been approved by Nick Steele, DDGHSP.

Regards,
 Sandy

Sandy Brennan

Acting Manager
 Governance and Improvement

Phone: [REDACTED]
 Address: 33 Charlotte Street, Brisbane, QLD 4000
 Email: HPSP-Governance@health.qld.gov.au

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From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:31 PM
To: HPSP-Corro <HPSP-Corro@health.qld.gov.au>; HPSP-Governance <HPSP-Governance@health.qld.gov.au>

Cc: Sandy Brennan <Sandy.Brennan@health.qld.gov.au>; Karen Munro <Karen.Munro@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your division. Laura Kanaris and I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback. **Attached** is the draft list of briefs that have been assigned to Healthcare Purchasing and System Performance Division as the lead author or as a collaborator.

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020). In the briefing index you will note that, as per last year's briefing process, some topics have been identified as being authored in briefing Round 1 or briefing Round 2 (column G). If a brief has been identified as being authored in Round 2, it is proposed that the brief will not be required to be submitted to the Estimates Team in Round 1. Briefs nominated to be authored in Round 2 generally have a strong focus on budget initiatives or performance.

It would be greatly appreciated if you could please review the briefing index for your division and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief, briefing round etc;
- any briefs that should be removed – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the spreadsheet when proposing a new topic.

Guidance around each of the columns in the briefing index is also provided for your information (Attachment 2).

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Deputy Director-General, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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RTI RELEASE

Estimates

From: Estimates
Sent: Tuesday, 4 February 2020 2:55 PM
To: MD09-WestMoreton-HSD
Cc: Laura Kanaris
Subject: RE: RESPONSE MD09200152: Estimates 2020: Draft Briefing Index - for review and feedback

Thanks for letting me know, Jen.

Regards

Mary

From: MD09-WestMoreton-HSD <MD09-WestMoreton-HSD@health.qld.gov.au>
Sent: Tuesday, 4 February 2020 2:54 PM
To: Estimates <Estimates@health.qld.gov.au>
Cc: MD09-WestMoreton-HSD <MD09-WestMoreton-HSD@health.qld.gov.au>
Subject: RESPONSE MD09200152: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary

I have been advised that there is no further feedback from West Moreton Health regarding the draft briefing index.

Thanks
 Jen

Jenifer Lye

Correspondence and Records Management | Office of the Chief Executive

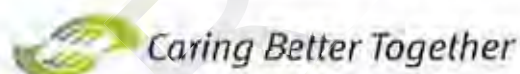
West Moreton Health

Level 4 Hayden Centre, 37 South Street, IPSWICH QLD 4305

Ph: [REDACTED]

MD09-WestMoreton-HSD@health.qld.gov.au

www.westmoreton.health.qld.gov.au



*West Moreton Health acknowledges the Jagera, Yuggera and Ugarapul people,
 Traditional Owners of the land, and pays respect to Elders past, present and emerging.*

From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:13 PM
To: MD09-WestMoreton-HSD <MD09-WestMoreton-HSD@health.qld.gov.au>
Cc: Colleen Clur <Colleen.Clur@health.qld.gov.au>; Jen Lye <Jen.Lye@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your Hospital and Health Service (HHS). Laura Kanaris and I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback. **Attached** is the draft list of briefs that have been assigned to West Moreton HHS as the lead author or as a collaborator.

This year's estimates briefing process will be similar to previous years where briefs will be drafted over two distinct briefing rounds – Round 1 will commence earlier in the year with Round 2 occurring around the time the State Budget Papers are tabled (28 April 2020). In the briefing index you will note that, as per last year's briefing process, some topics have been identified as being authored in briefing Round 1 or briefing Round 2 (column G). If a brief has been identified as being authored in Round 2, it is proposed that the brief will not be required to be submitted to the Estimates Team in Round 1. Briefs nominated to be authored in Round 2 generally have a strong focus on budget initiatives or performance.

It would be greatly appreciated if you could please review the briefing index for your division and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief, briefing round etc;
- any briefs that should be removed – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the spreadsheet when proposing a new topic.

Guidance around each of the columns in the briefing index is also provided for your information (Attachment 2).

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Chief Executive, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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RTI RELEASES

Estimates

From: Estimates
Sent: Wednesday, 5 February 2020 8:11 AM
To: Bretine Curtis
Cc: michael.corne; Giovanna Franze; Mental Health Commissioner
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Bretine

That's fine. It is early days yet and we don't know what may emerge in the coming months so there will be that capacity to add any additional briefs you feel are required down the track.

Regards

Mary

From: Bretine Curtis <Bretine.Curtis@qmhc.qld.gov.au>
Sent: Tuesday, 4 February 2020 5:43 PM
To: Estimates <Estimates@health.qld.gov.au>
Cc: michael.corne <michael.corne@qmhc.qld.gov.au>; Giovanna Franze <Giovanna.Franze@qmhc.qld.gov.au>; Mental Health Commissioner <Commissioner@qmhc.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary,

I can confirm the proposed briefs for the Commission.

We are still considering if there may be an additional brief which may be required however further work and consideration is required at this stage.

Kind regards

Bretine

Bretine Curtis

Interim Executive Director
 Queensland Mental Health Commission
 Ph [REDACTED]

E: bretine.curtis@qmhc.qld.gov.au W: www.qmhc.qld.gov.au
 PO Box 13027 George Street QLD 4003

I acknowledge the Traditional Custodians past and present on whose land I walk, I work and I live.



www.qmhc.qld.gov.au

From: Estimates <Estimates@health.qld.gov.au>
Sent: Wednesday, 29 January 2020 12:00 PM
To: Giovanna Franze <Giovanna.Franze@qmhc.qld.gov.au>
Cc: Michael Corne <Michael.Corne@qmhc.qld.gov.au>; Laura Kanaris <Laura.Kanaris@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

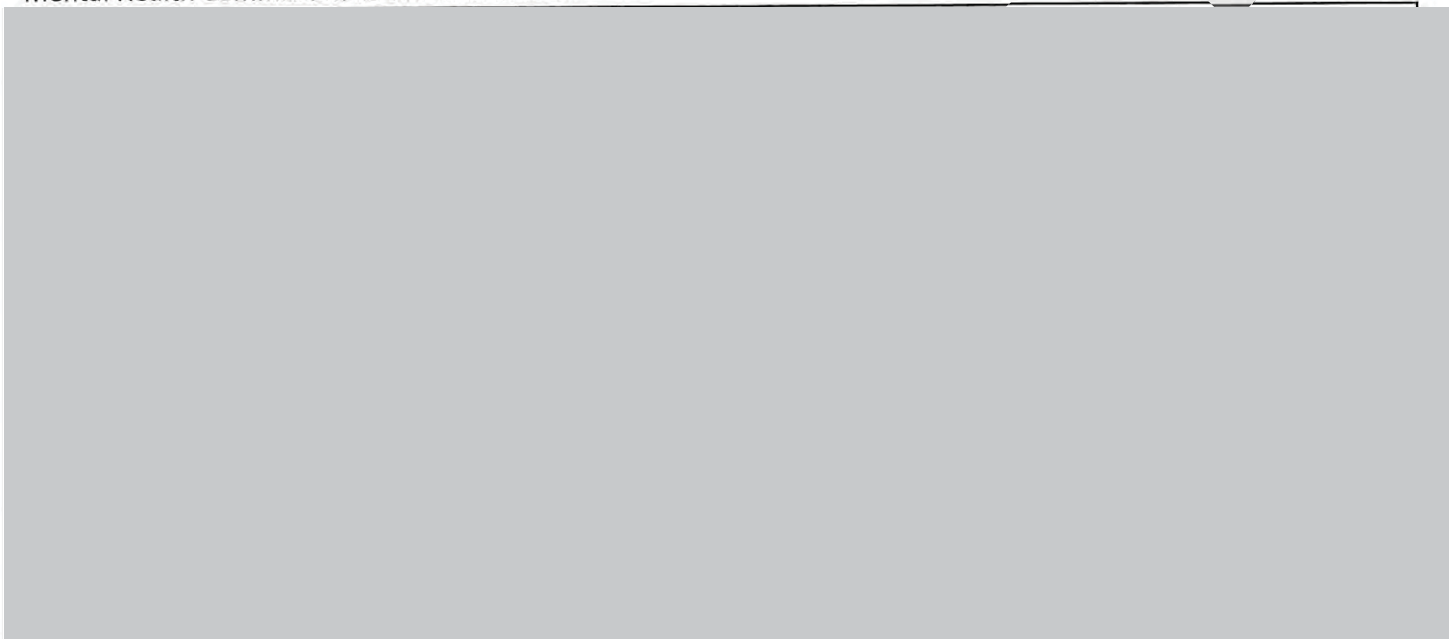
Thank you again for your nomination as the estimates key contact for your statutory authority. I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

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Following a review of last year's briefing index, the Estimates Team has prepared a draft briefing index for this year's Estimates Hearing for your review and feedback. The below list of briefs that have been assigned to the Queensland Mental Health Commission as the lead author:



It would be greatly appreciated if you could please review the briefing index and advise of the following:

- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief etc;
- any briefs that should be removed or consolidated – a short statement needs to be provided in support of this; and
- any new topics that should be included – please complete all columns in the spreadsheet when proposing a new topic.

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Chief Executive, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone: [REDACTED]
Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

Queensland Health
Office of the Director-General



www.health.qld.gov.au



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RTI RELEASED

Estimates

From: Estimates
Sent: Thursday, 6 February 2020 10:51 AM
To: Katrina Mathies; MD18-WideBay-HSD-HOME
Cc: Renata Trapp
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Thanks for that, Katrina. There is definitely a brief requested on [REDACTED] and it will most likely be [REDACTED]. Any briefs on this topic will be provided to all HHSs for input and comment.

Regards

Mary

From: Katrina Mathies <Katrina.Mathies@health.qld.gov.au>
Sent: Thursday, 6 February 2020 10:31 AM
To: Estimates <Estimates@health.qld.gov.au>; MD18-WideBay-HSD-HOME <MD18-WideBay-HSD-HOME@health.qld.gov.au>
Cc: Renata Trapp <Renata.Trapp@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Good Morning Mary

Please find attached the WBHHS updated draft briefing index which has been cleared by the A/HSCE as requested. As discussed the WBHHS would also like to be included in the [REDACTED]

Please feel free to contact me if any additional info is required at this point in time.

Regards
 Katrina

Katrina Mathies
 Executive Director Governance

Phone: [REDACTED]
 Address: Bundaberg Hospital, Bourbong St, Bundaberg Qld 4670
 Email: katrina.mathies@health.qld.gov.au

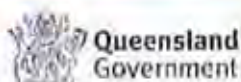
www.health.qld.gov.au/widebay



Wide Bay Hospital and Health Service



Care Comes First... Through Patients' Eyes



Wide Bay Hospital and Health Service respectfully acknowledges the Traditional Custodians of the land and water on which we work and live. We pay our respects to Elders and leaders past, present and emerging.

From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:12 PM
To: MD18-WideBay-HSD-HOME <MD18-WideBay-HSD-HOME@health.qld.gov.au>
Cc: Katrina Mathies <Katrina.Mathies@health.qld.gov.au>; Renata Trapp <Renata.Trapp@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your Hospital and Health Service (HHS). Laura Kanaris and I look forward to working with you.

We are looking to schedule a key contact information session for Tuesday 11 February 2020 at 10 am but we will send through a meeting invite once this is confirmed. This will be helpful if you have never been through an estimates before.

2020 Draft Briefing Index

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- proposed amendments to any of the briefing details – i.e. correct lead area, appropriate title, adequate description of the brief, briefing round etc;
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Guidance around each of the columns in the briefing index is also provided for your information (Attachment 2).

Please don't hesitate to make amendments or additions to this draft briefing index. When undertaking this review, please consider the impact of the commitments made by the Government regarding the Health portfolio during the last State election and any potential issues identified during the development of the proposed 2020-21 Budget.

Please provide your feedback back to the Estimates Team, cleared by your Chief Executive, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
 Director, Estimates

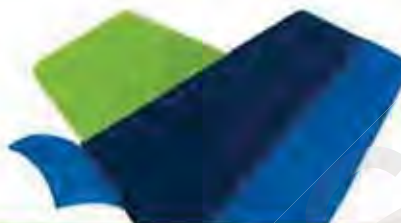
Telephone: [REDACTED]

Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

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Queensland Health acknowledges the Traditional Owners of the land, and pays respect to Elders past, present and future.

Estimates

From: Estimates
Sent: Thursday, 6 February 2020 10:52 AM
To: DDGA&TSIHD_Corro
Cc: Tim Kershaw; Vanda Simpson
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Thanks for that, Ben.

Regards

Mary

From: DDGA&TSIHD_Corro <DDGATSIHD_Corro@health.qld.gov.au>
Sent: Thursday, 6 February 2020 9:29 AM
To: Estimates <Estimates@health.qld.gov.au>
Cc: Tim Kershaw <Timothy.Kershaw@health.qld.gov.au>; Vanda Simpson <Vanda.Simpson@health.qld.gov.au>
Subject: RE: Estimates 2020: Draft Briefing Index - for review and feedback

Hi Mary

Please find attached A&TSIHD amended Draft Index. This has been cleared by Haylene Grogan.

Many thanks
 Ben

Benjamin Marsden

A/Correspondence Coordinator, Office of the Deputy Director-General

Phone: 07 [REDACTED]
 Address: Level 14, 33 Charlotte Street, Brisbane Qld 4000
 Email: DDGATSIHD_Corro@health.qld.gov.au

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 Aboriginal and Torres Strait Islander Health Division



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From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:18 PM
To: DDGA&TSIHD_Corro <DDGATSIHD_Corro@health.qld.gov.au>
Cc: Tim Kershaw <Timothy.Kershaw@health.qld.gov.au>; Vanda Simpson <Vanda.Simpson@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

Thank you again for your nomination as the estimates key contact for your division. Laura Kanaris and I look forward to working with you.

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Please provide your feedback back to the Estimates Team, cleared by your Chief Aboriginal and Torres Strait Islander Health Officer and Deputy Director-General, by **COB Thursday 6 February 2020**. Thank you.

If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards

Mary

Mary Weaver
Director, Estimates

Telephone:

Mobile: [REDACTED]
Address: Level 13, 33 Charlotte Street, Brisbane QLD 4000
Email: mary.weaver@health.qld.gov.au

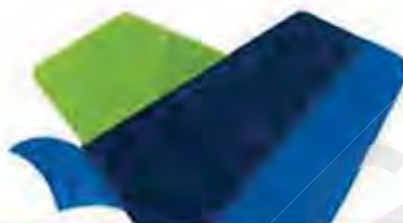
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Estimates

From: Estimates
Sent: Thursday, 6 February 2020 2:30 PM
To: CHO CHO
Cc: Yvonne Li; CHOB-Governance
Subject: RE: APPROVED - Estimates 2020: Draft Briefing Index - for review and feedback

Thanks, Jess.

Regards

Mary

From: CHO CHO <CHO_CHO@health.qld.gov.au>
Sent: Thursday, 6 February 2020 1:57 PM
To: Estimates <Estimates@health.qld.gov.au>
Cc: Yvonne Li <Yvonne.Li@health.qld.gov.au>; CHOB-Governance <CHOB-Governance@health.qld.gov.au>
Subject: APPROVED - Estimates 2020: Draft Briefing Index - for review and feedback

Good Afternoon

Please see attached APPROVED by Bronwyn Nardi, A/Deputy Director-General, Prevention Division on 06/02/2020.

Cheers,
 Jess

Prevention Division Correspondence Team

Jess Burns – Briefings Officer – 3708 5196
 Maddy Crofts – Correspondence Officer – 3708 5194
 YJ (Ying Jun) Yip – Correspondence Officer – 3708 5193
 Jacqui Collard – Correspondence Officer (Tue, Wed & Thur) – 3708 5195

Address: Level 7, 33 Charlotte Street, Brisbane, QLD 4000
Email: cho_cho@health.qld.gov.au

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 Office of the Chief Health Officer and Deputy Director-General, Prevention Division



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From: Estimates <Estimates@health.qld.gov.au>
Sent: Friday, 24 January 2020 5:44 PM
To: CHOB-Governance <CHOB-Governance@health.qld.gov.au>; CHO CHO <CHO_CHO@health.qld.gov.au>
Cc: Yvonne Li <Yvonne.Li@health.qld.gov.au>; Leoni Thomas <Leoni.Thomas@health.qld.gov.au>
Subject: Estimates 2020: Draft Briefing Index - for review and feedback

Dear Key Contacts

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If you have any queries or concerns, please don't hesitate to give Laura or me a call.

Regards