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OPTIONS:

This section sets out the range of options available for the future management of this asset.

1.1 Hold

This option involves the continued use of the asset in its current form by QAS for its own purposes, essentially do nothing.

Advantages

None considered

Disadvantages

- Worsening operational problems and costs
- Additional refurbishment costs and upgrading of facilities
- Wasting capital asset
- No space for regional office

1.2 Returbish Old Station

Refurbish Old Station. This option looks at the possibility of refurbishing the old station for continuing use by QAS. Funding for refurbishment could come from the sale of the Anderson Street site.

Advantages

- premises upgraded
- proceeds from sale of Anderson Street site to fund refurbishment.

Disadvantages

- cost
- inconvenience
- reduced/ operational effectiveness increased?
- no space available for regional office
- worsening access/egress problems to the site.
- increasing liability (wasting asset)
- likely over-capitalisation of property
- inability to cope with future operational requirements.
- possible shortfall in funding for refurbishment would need to be met.

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1.3 Downsize New Station

This option allows for QAS to look at the planning of the new station in an effort to reduce overall construction costs.

Advantages

- reduce cost
- opportunity to redesign station
- possible future expansion

Disadvantages

- reduced facilities
- operational constraints
- costs/benefit to existing facility
- relocation of regional office may not be possible

1.4 Sell Anderson Street Site

This option involves the sale of Anderson Street and possibly directing proceeds of sale to fund refurbishment of old station /under Option 1.2.

Advantages

- Surplus funds
- Cost of refurbishment option may be covered.

Disadvantages

will need to find a new location for new station and regional office.

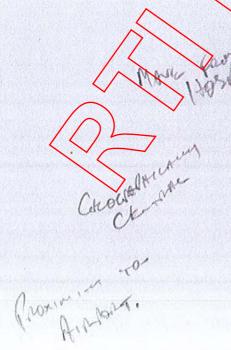
1.5 Develop new station/sell old station

This option involves the construction of a new station and regional office on the Anderson Street site and on completion disposal of the existing station.

Advantages

- New station and regional office
- Straight forward processes involved.

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Disadvantages

- possible difficulties in funding by Treasury
- sale of old station may not cover construction cost
- any shortfall in funding will need to be addressed
- tender process is still required

A valuation of both properties has been completed in order to determine any surplus/shortfall in this option.

Assuming a construction cost totalling \$2.5 million and a vacant possession value of \$1.95 million for the old station, then a construction cost shortfall of \$550,000 is anticipated

Funding for this shortfall would need to be arranged with Treasury or alternatively with the preferred tenderer.

1,6/Construction of New Station/Leaseback and Sell Old Station

This option involves construction of the new station in Anderson Street on a sale/leaseback basis with the option to buy back the station at the end of the lease period. In addition sale of the old station can be made on completion providing additional capital funds for future investment.

It is considered that there is no real advantage due to cashflow implications and the buy back option at the end of the lease period which would may acceptable to either Treasury or QAS.

1.7 Construction of new station in exchange for old station

This option involves construction of the new station in Anderson Street in exchange for the old station on completion. Based estimated on construction costs and valuations this would mean a construction shortfall of \$550,000 approximately. This shortfall



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could be amortised over say a ten year period at 10% which equates to \$89,510 per annum and may be regarded as additional rental.

Advantages

new station and regional office

straight forward

all costs are upfront

surplus capital from sale of old station can be used to cever most costs.

construction cost shortfall can be funded in variety of ways

NAIANT PRESERVE COME

Disadvantages /

cashflowimplications

economic feasibility of option cannot be fully judged until exposed to the market

timing/

further involvement of architects, engineers, quantity surveyors and will with required, valuers be associated fees

tender process is still required

cost of purchase -vs- leasing might be prohibitive.

alternative site may not be suitable for operations.

1.8 Construction of new station on an alternative site in exchange for the existing station and Anderson Street

By selling both properties an estimated could be realised. \$2,500,000 Acquisition of a cheaper alternative site coupled with lower construction costs could make this option cost neutral or at worst equal to a cost shortfall in option 1.7.

The advantages and disadvantages are considered to the same as those under option 1.7.

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1.9 Sell both properties and purchase an existing property suitable refurbishment

Advantages

- market awareness of availability of site and QAS requirement.
- frees up capital
- possibility of rapid sale of existing assets
- opportunity to buy new asset in a relatively depressed market (ie buyers market) resulting in significant savings on asset acquisition.

Disadvantages

- cost of refurbishment of a new property might be prohibitive
- numeraus "unknowns" that cannot be readily identified
- lack of suitable locations and buildings
- financial feasibilities need to be undertaken funding arrangements will need to be
- 2.0 Sell both properties and lease an alternative suitable premises

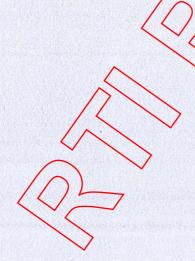
Advantages

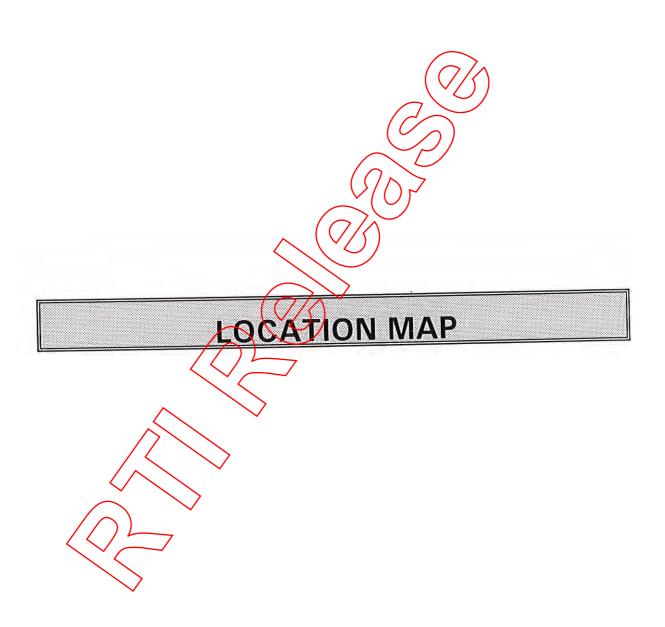
addressed

- leasing good accommodation in a depressed industrial market.
- fitout costs could be born by lessor
- wider range of suitable alternative locations and buildings

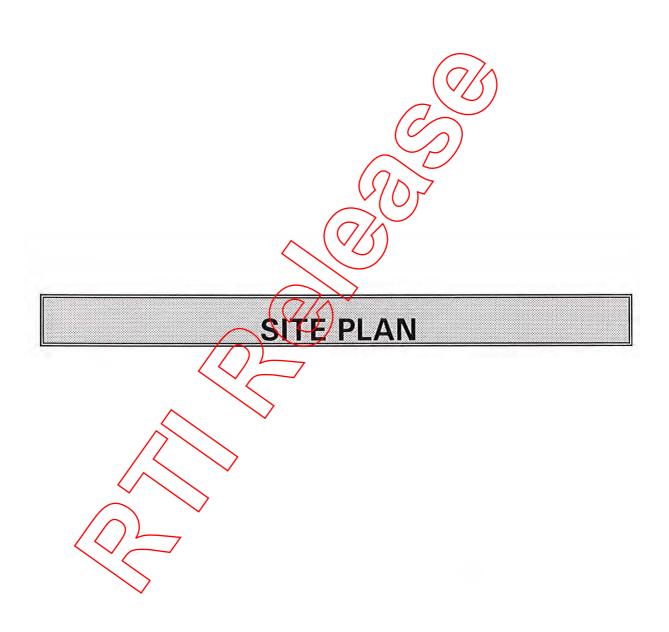
Disadvantages

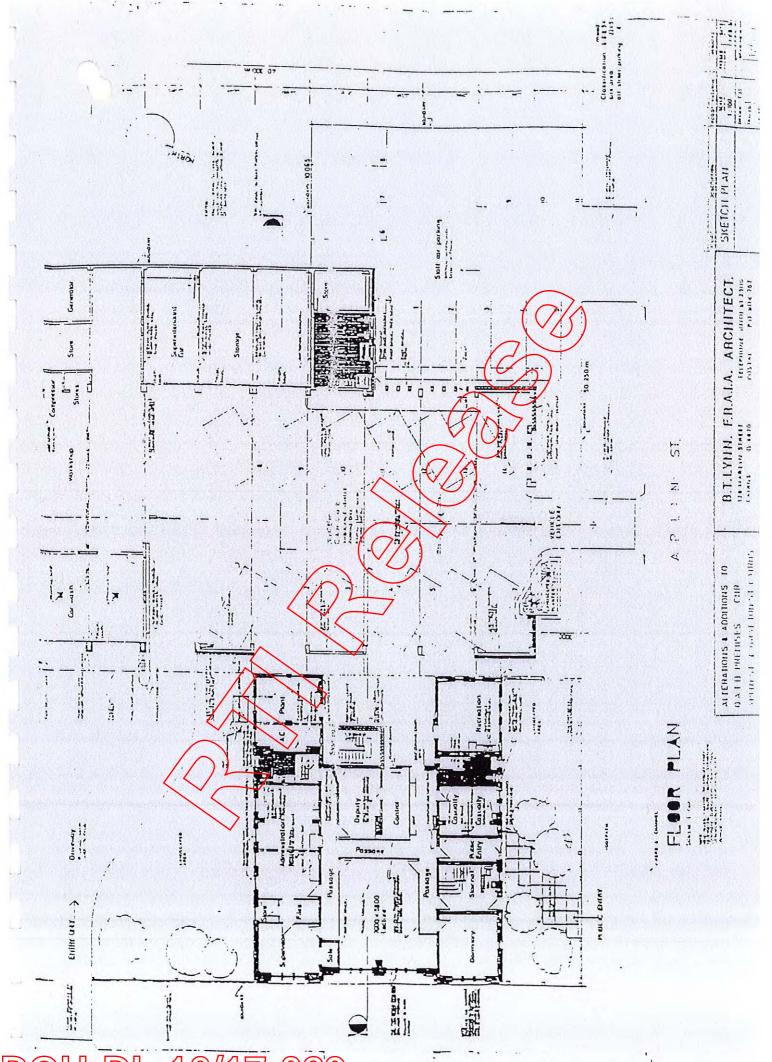
- cost of leasing
- attitude to ownership -vs- leasing by QAS or Treasury
- lack of acceptable locations and suitable buildings
- cash flow problems
- timing
- operational restrictions











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Queensland Ambulance Service

FACSIMILE MESSAGE

To lax Number: 07 22 15 446

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NUMBER OF PROFES IN CO. COME

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Peter Disgolard FAIV.

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Our net:

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INSURANCE VALUATION SUMMARY AMBULANCE STATIONS AND RESIDENCE

PURPOSE:

We have been instructed by Mr Reynolds of Cairns Ambulance to assess the Insurable Value on a Replacement and Reinstatement Basis of the ambulance stations and residence.

value assessed assumes total destruction with provision demolition, removal of debris, tor reinstatement with new materials and a factor to cover increases over the insurance and rebuilding period.

for alternative accommodation. Poss of furniture ngs, plant and equipment and trading stock is and furnishings, included.

INSURANCE VALUE REPLACEMENT

113 GRAFTON STREET, CAIRNS	\$980,000
1-3 STANTON STREET SMITHFLELD	\$615,000
32 HARTILL STREET, EDMONTON	\\$215,000
1 WINDSOR CLOSE, REMON BRIMSMINE	\$150,000
12-14 HELEN STREET, COOKTOWN	\$ 90,000

BRUCE MCFARLANE REGISTERED VALUER

135 GRAFTON STREET, CAIRNS

AVLE (VAL), DIP TRP

Gold Coast Manager, Lloyd Parsons 14 Cerrare St., Benovia, Old. 4217 P.O. Box 5889. Gold Coast Mail Cantre 4217 Autooc DX 42167 BUNDALL Facsimae: (075) 973 202 Telephone (074) 973 200

Byoney (02) 261 5677 Perramette (02) 605 0888 Melbourne City (03) 654 8388 Melbourne (03) 836 0833 Brisbane (07) 229 6122 Adelelde (08) 212 5050 Gold Coast (075) 973 200

Celms (070) \$1,7533 Townsville (077) 72 2722 Mackay (079) 57 7348 Rockhampton (079) 27 4655 Gladatona (079) 72 3833 Sunshine Court (074) 44 7277

135 GRAFTON STREET, CAIRNS

DATE

15 March 1991

PREPARED FOR

Replacement insurance valuation for Queensland Ambulance Services Board

REAL PROPERTY DESCRIPTION

Lot 1 on Registered Plan No. 35839 County of Nares Parish of **

LAND ARBA

2,242 square metres

VG VALUE

\$2,000,000 as at 31 March, 1990

SERVICES

Water, sewerage, electricity telephone sealed roads and footpaths.

LOCAL AUTHORITY

Cairns City Council

ZONING

"Main Business and Shopping"

BRIEF DESCRIPTION OF IMPROVEMENTS

Older style two storey ambulance centre with the upstairs residence used for training. Attached single level garage and workshop.

ACCOMMODATION INCLUDES

Downstairs three office areas, casualty room, bedroom, training room, female amenities, staff room, dispatch area and looker room.

Opstairs - two offices, three bedrooms, boardroom, enclosed verandah, lounge, kitchen, bathroom, toilet and laundry.

Garage/Workshop - 15 car spaces, workshop, wash bay, store rooms, generator room and male amenities.

2

GENERAL CONSTRUCTION DETAILS

Ambulance Centre - concrete ground level floor

- timber upper level floor

- double brick walls

- plaster and plasterboard

- suspended ceiling

downstairs

- wallboard ceiling upstairs

- colorbond custom orb roof.

Garage/Workshop

- concrete slab floor

- concrete masonry block walls

- brick facing

- steel portal frame

- concrete masonry block

Yinings-

- sarking insulation ceiling

- colorbond metal deck roof

- 5 x roller doors

x lift up door to

FITTINGS

Average quality

Allotment improvements include:

- brick and cyclone fencing, concrete driveway, bitumen carpark, signs and flag-pole, garden.

Age: Ambulance Centre - 70 years old with more recent refurbishment.

Garage/Workshop - 9 years old.

CONDITION

Reasonably well maintained.

APPROXIMATE/

GROSS FLOOR AREA Ambulance Centre - up

p 267 square metres

- down 322 square metres

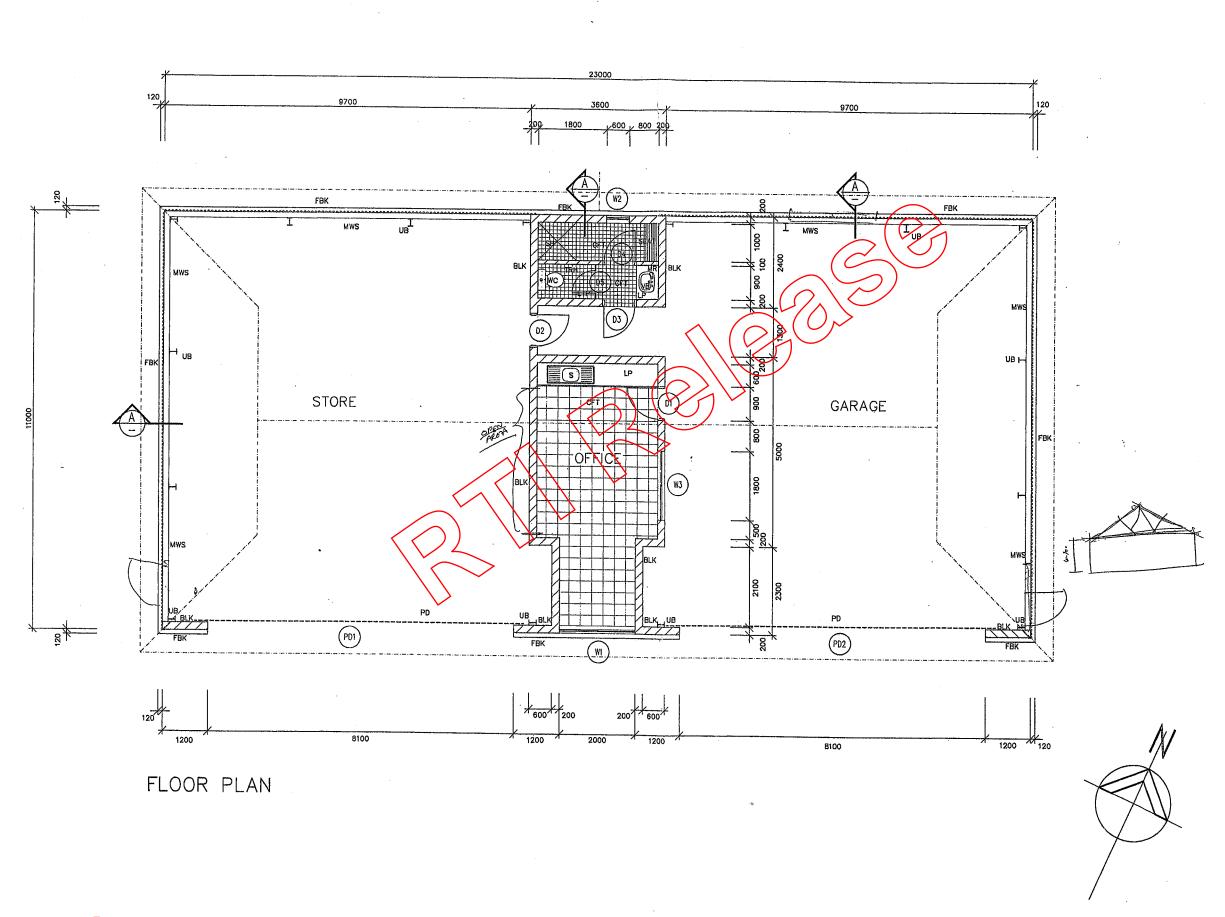
Garage/Workshop - 886 square metres

REPLACEMENT INSURANCE VALUATION

Ambulance Centre and Garage/Workshop \$980,00

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MINIMUM VALUERS



SCALE LEGEND

* EACH HORIZONTAL SEGMENT EQUALS 1M



* EACH HORIZONTAL SEGMENT EQUALS MEASUREMENT NOTED ABOVE

NOTE !

. DO NOT SCALE THIS DRAWING

Legend

BLK CONC BLOCK
CFT CERAMIC FLOOR TILES
CWT CERAMIC WALL TILES 150x150
FBK FACE BRICKWORK
FC FIBRE CEMENT SHEETING
HMR HIGH MOISTURE RESISTANT
LP LÂMINATED PLASTIC
LTP LAMINATED TOLLET PARTITION MELAMINE FINISH
MIRROR IN ALUM FRAME
METAL ROOF SHEETING

METAL WOUL SHEETING
METAL WALL SHEETING
PANEL LIFT DOOR
SINK 'CLARK' 2000 SERIES 2003F
TAP AS FOR VB

TAP AS FOR VB
SHOWER
TOILET ROLL HOLDER
UNIVERSAL BEAM
VANITY BASIN 'CAROMA'
CAMELOT WITH ECONOMIXER
WATER CLOSET 'CAROMA' PACIFIC

PRECIMINARY

ARCHITECTURAL PRACTICE
ARCHITECTURE: LANDSCAPE: INTERIOR DESIGN
BRISBANE TOWNSYLLE ROCKEAMPTON TOOMOOMBA

P JOHNSON

BUILD PROJECT SERVICES

A Position Tall of the Quentined Constraint Ministrators Services Department

CAIRNS **AMBULANCE** CENTRE

GARAGE/STORE

Plan

PROJECT No.