Approvals

Name: Associate Professor Rebecca Kimble
Position: Chair, Statewide Maternity and Neonatal Clinical Network
Signature: Date: XX

Name: Mr Michael Zanco
Position: Executive Director, Healthcare Improvement Unit
Signature: Date: XX
Purpose

The Statewide Maternity and Neonatal Clinical Network (SMNCN) is strategically aligned with the Queensland Government’s priorities for maternity and neonatal services. The SMNCN supports all Queensland healthcare providers in the delivery and implementation of relevant ‘National Safety and Quality Health Service Standards’. The SMNCN Network work is undertaken on behalf of the Department of Health.

The SMNCN is guided by the following principles:

- Patient centred care
- Consumers and/or carers are supported to actively participate in open, honest shared decision making for the improvement of patient experience and patient health outcomes
- Provision of expertise, direction and advice to all Queensland healthcare providers and the Department of Health in relation to maternity and neonatal care. Clinical leadership is fostered and encouraged
- Strategic oversight of Statewide Maternity and Neonatal Clinical documents by providing advice as requested on behalf of the Department of the Health.

The SMNCN is focused on:

- Improving maternity and neonatal clinical practice and service delivery
- Improving quality of care and patient safety
- Improving access to maternity and neonatal services
- Improving the coordination and collaboration of maternity and neonatal services and
- Facilitating the delivery of national and statewide maternity and neonatal key performance indicators.
Reporting Structure for the Statewide Maternity and Neonatal Clinical Network

Legend

- Reporting line ___________
- Partner Relationship - - - - -

- Clinical Excellence Division
- Queensland Mental Health Commission
- Queensland Centre for Perinatal and Infant Mental Health (QCPIMH)
- Office of the Chief Nursing and Midwifery Officer (OCNMO)
- System Planning Branch, Strategy Policy and Planning Division
- Patient Safety and Quality Improvement Service, Clinical Excellence Division

Sponsor

Executive Director, Healthcare Improvement

Queensland Clinical Senate

Chair, Dr David Rosengren

Statewide Maternity and Neonatal Clinical Network

Statewide Maternity and Neonatal Clinical Network Steering Committee

Perinatal Mental Health and Wellness Project

**Project Leads:** Dr Elisabeth Hoehn, QCPIMH

Project Officer, Emily Herde

Statewide Neonatal Resuscitation (neoResus) and Stabilisation Education Project

**Project Leads:** Dr Guan Koh

Project Officer, Christine Latimer

Imminent Birthing Education for Non-Midwives

**Project Leads:**

Northern Maternity & Neonatal Clinical Network and Statewide Rural and Remote Network

Project Officer: Jenny Kelly

Midwifery Leadership Advisory Group

**Clinical Lead:** Amanda Ostrenski

Project Officer

Helen Holzwart-Jones

Queensland Neonatal Services Advisory Group

**Clinical Lead:** Dr Lucy Cooke

Strategic oversight of Statewide Maternity and Neonatal Clinical Documents

Statewide Maternity and Neonatal Clinical Network

Statewide Maternity and Neonatal Clinical Guidelines

Statewide Perinatal Clinical Information System

Statewide Aboriginal and Torres Strait Islander Maternity and Neonatal Care Group

Statewide Neonatal Abstinence Syndrome Clinical Pathway

Queensland Neonatal Services Advisory Group

Neonatal Variable Life Adjusted Delay (VLAD)
Tier one SMNCN key priority areas;

Priority Area 3.1 Support Queensland Clinical Guidelines (QCG)
Priority Area 3.2 Perinatal Mental Health and Wellness Project
Priority Area 3.3 Queensland Neonatal Services Advisory Group

### Perinatal Mental Health and Wellness Project

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<thead>
<tr>
<th>Key Priority Area</th>
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<th>Expected Outcomes</th>
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| Perinatal Mental Health and Wellness Project | Contribute to the development of a perinatal mental health promotion, prevention and early intervention service model which will include:  
  - antenatal education for expecting parents  
  - postnatal education for new parents  
  - targeted peer support groups  
  - strengthened referral pathways among public health services, peer-led services and the non-government sector,  
  - Improved community connections. | Project Coordinator, Steering Committee and Working Group  
**Clinical Leads:**  
Dr Elisabeth Hoehn, QCPIMH | • Increased mental health literacy among expecting parents and the clinicians who work with them  
• Improved community awareness of the importance of healthy attachment between primary caregiver and infant  
• Increased help-seeking among expecting and new parents who require additional supports  
• Improved collaboration among public health services, peer-led services and the non-government sector. | • Results of program evaluation  
• Appropriate referrals to peer-led service  
• Appropriate referrals to Perinatal Mental Health Service  
• Appropriate referrals to non-government organisations | 2016-2017 | Department of Health Strategic Plan 2014-2018  
Queensland Plan for Mental Health 2007-2017 |
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| Phase 1:         | • Collaboratively develop Emotional Preparation for Parenthood with input from midwives, Perinatal Mental Health staff, Child Health staff, Queensland Centre for Perinatal and Infant Mental Health, peer workers, and non-government staff.  
• Develop program of training, supervision and support for educators.  
• Recruit, train and support educators and peer support group facilitators.  
• Develop tools/resources to support and enhance education program and peer support groups.  
• Implement antenatal education, postnatal education and peer support group components.  
• Evaluate program as implemented in Redcliffe, and generate recommendations for roll-out of similar programs elsewhere in the State. | | • Reduced severity and longevity of PMI due to early intervention  
• Improved health outcomes for infants | | | Discussion Paper: Perinatal and Infant Mental Health Service Enhancement June 2014 |
### Queensland Neonatal Services Advisory Group

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| Provide expertise, direction and advice to the SMNCN Steering Committee in relation to immediate, long term solutions to relieve unsustainable pressure on Neonatal Intensive Care Services and Special Care Nursery Services across Queensland. | Assessment of Level 4,5, and 6 neonatal service cot allocations and sustainability of services  
Develop contingencies to relieve current pressures and meet projected medium and long term demand that will optimise accessibility, safety, effectiveness and efficiency for Queensland neonatal services.  
Develop specific strategies to address neonatal health care provision issues relevant across Queensland or across multiple HHSs e.g. provision of screening and treatment for retinopathy of prematurity.  
Identification of service delivery areas for improvement, including choosing appropriate clinical indicators for monitoring and assistance in the cost effective implementation of strategies.  
**Clinical Lead:** Dr Lucy Cooke | Completion of a report that reviews and makes recommendations on:  
Level 4, 5 & 6 neonatal service cot allocations and sustainability of services and workforce requirements.  
Consistency in care referral patterns for neonatal services Neonatal workforce benchmarks or recommendations in terms of medical, nursing and allied health staff | Report completed that provides advice to Hospital and Health Services that will optimise accessibility, safety, effectiveness and efficiency for Queensland Health neonatal services. | 2016-2017 | Department of Health Strategic Plan 2014-2018  
Queensland Health Clinical Services Capability Framework for Public and Licensed Private Health Facilities. |
## Tier two SMNCN key priority areas;

4.1 Neonatal Resuscitation and Stabilisation Education Program  
4.2 Midwifery Leadership Advisory Group  
4.3 Imminent Birthing Education for Non-Midwives  
4.4 Strategic Oversight of Statewide Maternity and Neonatal Clinical Documents

### Statewide Neonatal Resuscitation and Stabilisation Education Program Advisory Steering Committee

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| Neonatal Resuscitation Education Program (NREP) – Stabilisation phase | • Deliver a sustainable newborn resuscitation program accessible to all Queensland HHS facilities  
• Conduct ad hoc training via videoconference as requested  
• Collect and collate training data to assess and report on clinical indicators  
• Review and develop contemporary resources, maintain clinical governance and version control on a statewide level | Statewide Neonatal Resuscitation Education Program Advisory Steering Committee  
Clinical Lead: Dr Guan Koh | • Neonatal resuscitation education will be readily available to all clinical staff in maternity and newborn care in Queensland Health hospitals.  
• All staff working in maternity and newborn care will receive training in neonatal resuscitation.  
• A standard neonatal resuscitation training Programme will be available for use in all maternity and newborn care facilities in Queensland. | • Queensland Health facilities will be supported in providing neonatal resuscitation education to maternity and newborn care clinical staff.  
• Evidence of minimum of 4 site visits per year  
• Evidence of minimum 8 meetings with statewide NeoResus Steering Committee  
• Training and workshop data reported six monthly  
• Evidence of a cost efficient audit tool/program for competence of educators/facilitators  
## Midwifery Leadership Advisory Group

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| Provide expertise, direction and advice to the Statewide Maternity and Neonatal Clinical Network in relation to immediate and longer term solutions for Queensland Midwifery Services. | § Encourage and support coordination and collaboration between maternity services across Queensland  
§ Provide guidance regarding workforce, including appropriate midwifery staff training, and collaboration on ratios around the state with workforce benchmarking  
§ Collaborate with other bodies regarding the collection and use of data for benchmarking and reporting.  
§ Support consistency in referral and care patterns for maternity services | Midwifery Services Advisory Group  
Chair: Amanda Ostrenski | • Regular MLAG meetings conducted to support collaboration of Qld Service  
• Provision of advice and recommendations as required for: workforce, midwifery staff training, staff ratios and workforce benchmarking.  
• Provide support to midwifery leaders to improve patient access across Queensland  
• Build relationships with the Office of the Chief Nursing and Midwifery Officer (OCNMO). | • Evidence of four meetings held per year.  
• Evidence of advice/guidance provided for workforce, midwifery staff training, staff ratios and workforce benchmarking.  
• Evidence that information required or requested by SMNCN to meet strategic priorities, has been sourced from facilities around Queensland utilising Midwifery leadership membership.  
• Evidence of an OCNMO representative attendance at four MLAG meetings. | 2016 | Department of Health Strategic Plan 2014-2018  
National Safety and Quality Health Service Standards, 2012. |
## Imminent Birth Education for Non-Midwives

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| Imminent Birthing Education for Non-Midwives | • Collect, collate and evaluate Imminent Birth e-learning and workshop material  
• Appoint Project Officer to plan direction  
• Review and develop education resources  
• Develop mechanism for delivery of education package | Project Leads: Northern Maternity Clinical Network & Statewide Rural and Remote Clinical Network | • Improve access, delivery, sustainability and version control of the program | • Birth education package completed for rural and remote QH facilities | 2016      | Department of Health Strategic Plan 2014-2018  
National Safety and Quality Health Service Standards, 2012. |
Strategic Oversight of Statewide Maternity and Neonatal Clinical Documents

Review

This operational plan outlines the major work the SMNCN will undertake in 2016. The SMNCN Steering Committee will review and the plan will be amended if clinicians/consumers identify a significant change in priorities.

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<td>Strategic oversight of Statewide maternity and neonatal clinical documents.</td>
<td>• Review maternity and neonatal clinical documents as required.</td>
<td>Statewide Maternity and Neonatal Clinical Network Steering Committee</td>
<td>• Provision of advice and recommendations as required.</td>
<td>• Number of clinical documents reviewed.</td>
<td>Ongoing</td>
<td>Department of Health Strategic Plan 2014-2018</td>
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